LUX & PARTNERS

The full picture for your most important project decisions

We bring the outside view and work with your teams to build a factual basis for decisions on investment, schedule and delivery.

When an outside view pays off

In industrial projects, every function knows its part of the picture. For the decision, executive management needs the impact on the company as a whole.

1

An investment is coming up

You want to know whether the existing assumptions on cost, benefit and risk still support the next investment decision.

2

A deadline is at risk

You need a shared view of which dependencies determine the date and where room can be created.

3

Delivery ties up capacity

You want to know which priorities and responsibilities help your team run the program alongside day-to-day business.

You receive options whose consequences you can defend to executive management and the board.

Assessment from the outside

As external partners, we bring a view beyond your internal reporting lines. We build on the plans, data and experience of your teams.

1

Bringing perspectives together

We hear the functions involved and show where assessments agree and where they diverge.

2

Tracing assumptions

We test decision-relevant statements against the available data and disclose which questions remain open.

3

Building the full picture

We assess the options against your company objectives and discuss the practical consequences with those responsible.

You receive an outside view with documented foundations and a reasoned recommendation.

The critical path

Together with the project team, we show which sequence of work steps and approvals determines the earliest possible target date.

1

Dependencies

We clarify which steps wait for each other, which can run in parallel and where schedule buffers exist.

2

Impact

We show how a delay affects the target date and which options can create schedule room.

3

Priorities

We update the critical path with the team whenever the plan changes, so it is clear where the next decision is due.

You see where a decision or additional support has the greatest influence on the date.

Objective reporting for executive management

We condense the existing project reporting into one shared view and agree metrics, sources and cadence with your team.

1

Status and variance

Plan versus actual for cost and milestones, each with data status and a traceable source.

2

Forecast and assumptions

Expected development of date, cost and benefit. Assumptions and uncertainties stay visible.

3

Decision and ownership

Open decisions with options, consequences, the person responsible and the date by which the decision is needed.

You see what has changed since the last report and where your decision is needed.

When a change affects the delivery date

Illustrative scenario. A technical change affects the approval, material already ordered and the committed delivery date.

1

Assessment

Engineering, purchasing and production clarify with Lux & Partners which consequences are documented and which assumptions still need to be checked.

2

Critical path

Production needs approval and material. The approval sets the date as long as the material adjustment stays within its buffer.

3

Reporting and decision

Executive management sees the consequences for date, cost and risk and weighs: wait for full approval or roll out in stages?

The report shows which approval a staged rollout would require and who clarifies it.

How Lux & Partners supports you in delivery

You agree with us which responsibility Lux & Partners takes on and which decisions stay with your executive management.

1

Sparring

We provide an outside view, prepare decision foundations and discuss options with you.

2

Program steering

We coordinate the interfaces with your team, track the critical path and prepare upcoming decisions.

3

Interim leadership

We take on a defined operational role and accompany delivery through to the agreed handover.

One fixed point of contact coordinates the collaboration with the specialists involved.

Specialist perspectives for the full picture

Lux & Partners is a young company. Our partners bring many years of experience from former leadership and project roles in industry and manufacturing.

Finance	Business case, budget and investment
Program steering	Scope, interfaces, risks and decisions
Engineering	Requirements, configuration and approval
Supply chain and procurement	Suppliers, material and production planning
Digital thread	PLM, ERP, MES and WMS through to validated rollout
IT, AI and cybersecurity	Architecture, access rights, approvals and protection in operation
Workforce and talent	Capacity, roles and skills

For which decision are you missing the full picture today?

In a non-binding conversation of 20 minutes, we clarify what is at stake for your company and which perspectives or data matter for the decision.

You receive a first assessment of whether and how an outside assessment can help your team.

BOOK A SLOT	WRITE DIRECTLY	CALL DIRECTLY
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